

of employees to make decisions, and (d) mechanisms to hold managers and employees accountable for their performance.

3. Each plan shall address ways to reduce overcontrol and micromanagement that now generate "red tape" and hamper efficiency in the Federal Government. Each streamlining plan should also propose specific measures to simplify the internal organization and administrative processes of the department or agency.
4. The streamlining plans should further seek to realize cost savings, improve the quality of Government services, and raise the morale and productivity of the department or agency.
5. All independent regulatory commissions and agencies are requested to comply with the provisions of this memorandum.

The Director of the Office of Management and Budget is authorized and directed to publish this memorandum in the *Federal Register*.

William J. Clinton

[Filed with the Office of the Federal Register, 11:40 a.m., September 15, 1993]

NOTE: This memorandum was published in the *Federal Register* on September 16.

Appointments of Members of the White House Conference on Small Business Commission

September 12, 1993

The President today appointed 11 members to the White House Conference on Small Business Commission and designated New York businessman Alan Patricof to be the Commission's Chair. The Commission is responsible for developing recommendations for Executive and legislative action to encourage the economic viability of small business and for convening the 1994 White House Conference on Small Business.

"I am very proud to have put together this outstanding group of people to serve on this Commission," said the President. "I am committed to expanding opportunities for small

business and look forward to receiving this Commission's advice."

In addition to the Chairman, the members of the Commission are: Merle Catherine Chambers; Rudolph I. Estrada; Clark Jones; Mary Francis Kelly; Peggy Zone Fisher; Larry Shaw; C. Hough Friedman; Brian Lee Greenspun; Josie Natori; and Gary M. Woodbury.

NOTE: Biographies of the appointees were made available by the Office of the Press Secretary.

Remarks at a Signing Ceremony for the Israeli-Palestinian Declaration of Principles

September 13, 1993

The President. Prime Minister Rabin, Chairman Arafat, Foreign Minister Peres, Mr. Abbas, President Carter, President Bush, distinguished guests.

On behalf of the United States and Russia, cosponsors of the Middle East peace process, welcome to this great occasion of history and hope.

Today we bear witness to an extraordinary act in one of history's defining dramas, a drama that began in the time of our ancestors when the word went forth from a sliver of land between the river Jordan and the Mediterranean Sea. That hallowed piece of earth, that land of light and revelation is the home to the memories and dreams of Jews, Muslims, and Christians throughout the world.

As we all know, devotion to that land has also been the source of conflict and bloodshed for too long. Throughout this century, bitterness between the Palestinian and Jewish people has robbed the entire region of its resources, its potential, and too many of its sons and daughters. The land has been so drenched in warfare and hatred, the conflicting claims of history etched so deeply in the souls of the combatants there, that many believed the past would always have the upper hand.

Then, 14 years ago, the past began to give way when, at this place and upon this desk, three men of great vision signed their names to the Camp David accords. Today we honor

the memories of Menachem Begin and Anwar Sadat, and we salute the wise leadership of President Jimmy Carter. Then, as now, we heard from those who said that conflict would come again soon. But the peace between Egypt and Israel has endured. Just so, this bold new venture today, this brave gamble that the future can be better than the past, must endure.

Two years ago in Madrid, another President took a major step on the road to peace by bringing Israel and all her neighbors together to launch direct negotiations. And today we also express our deep thanks for the skillful leadership of President George Bush.

Ever since Harry Truman first recognized Israel, every American President, Democrat and Republican, has worked for peace between Israel and her neighbors. Now the efforts of all who have labored before us bring us to this moment, a moment when we dare to pledge what for so long seemed difficult even to imagine: that the security of the Israeli people will be reconciled with the hopes of the Palestinian people and there will be more security and more hope for all.

Today the leadership of Israel and the Palestine Liberation Organization will sign a declaration of principles on interim Palestinian self-government. It charts a course toward reconciliation between two peoples who have both known the bitterness of exile. Now both pledge to put old sorrows and antagonisms behind them and to work for a shared future shaped by the values of the Torah, the Koran, and the Bible.

Let us salute also today the Government of Norway for its remarkable role in nurturing this agreement. But above all, let us today pay tribute to the leaders who had the courage to lead their people toward peace, away from the scars of battle, the wounds and the losses of the past, toward a brighter tomorrow. The world today thanks Prime Minister Rabin, Foreign Minister Peres, and Chairman Arafat. Their tenacity and vision has given us the promise of a new beginning.

What these leaders have done now must be done by others. Their achievement must be a catalyst for progress in all aspects of the peace process. And those of us who support them must be there to help in all as-

pects. For the peace must render the people who make it more secure. A peace of the brave is within our reach. Throughout the Middle East, there is a great yearning for the quiet miracle of a normal life.

We know a difficult road lies ahead. Every peace has its enemies, those who still prefer the easy habits of hatred to the hard labors of reconciliation. But Prime Minister Rabin has reminded us that you do not have to make peace with your friends. And the Koran teaches that if the enemy inclines toward peace, do thou also incline toward peace.

Therefore, let us resolve that this new mutual recognition will be a continuing process in which the parties transform the very way they see and understand each other. Let the skeptics of this peace recall what once existed among these people. There was a time when the traffic of ideas and commerce and pilgrims flowed uninterrupted among the cities of the Fertile Crescent. In Spain and the Middle East, Muslims and Jews once worked together to write brilliant chapters in the history of literature and science. All this can come to pass again.

Mr. Prime Minister, Mr. Chairman, I pledge the active support of the United States of America to the difficult work that lies ahead. The United States is committed to ensuring that the people who are affected by this agreement will be made more secure by it and to leading the world in marshaling the resources necessary to implement the difficult details that will make real the principles to which you commit yourselves today.

Together let us imagine what can be accomplished if all the energy and ability the Israelis and the Palestinians have invested into your struggle can now be channeled into cultivating the land and freshening the waters, into ending the boycotts and creating new industry, into building a land as bountiful and peaceful as it is holy. Above all, let us dedicate ourselves today to your region's next generation. In this entire assembly, no one is more important than the group of Israeli and Arab children who are seated here with us today.

Mr. Prime Minister, Mr. Chairman, this day belongs to you. And because of what you have done, tomorrow belongs to them. We must not leave them prey to the politics of

extremism and despair, to those who would derail this process because they cannot overcome the fears and hatreds of the past. We must not betray their future. For too long, the young of the Middle East have been caught in a web of hatred not of their own making. For too long, they have been taught from the chronicles of war. Now we can give them the chance to know the season of peace. For them we must realize the prophecy of Isaiah that the cry of violence shall no more be heard in your land, nor wrack nor ruin within your borders. The children of Abraham, the descendants of Isaac and Ishmael, have embarked together on a bold journey. Together today, with all our hearts and all our souls, we bid them shalom, salaam, peace.

[At this point, Foreign Minister Shimon Peres of Israel and Mahmoud Abbas, PLO Executive Committee member, made brief remarks. Following their remarks, Foreign Minister Peres and Mr. Abbas signed the declaration, and Secretary of State Warren Christopher and Foreign Minister Andrey Kozyrev of Russia signed as witnesses. Secretary Christopher and Foreign Minister Kozyrev then made remarks, followed by Prime Minister Yitzhak Rabin of Israel and Chairman Yasser Arafat of the PLO.]

The President. We have been granted the great privilege of witnessing this victory for peace. Just as the Jewish people this week celebrate the dawn of a new year, let us all go from this place to celebrate the dawn of a new era, not only for the Middle East but for the entire world.

The sound we heard today, once again, as in ancient Jericho, was of trumpets toppling walls, the walls of anger and suspicion between Israeli and Palestinian, between Arab and Jew. This time, praise God, the trumpets herald not the destruction of that city but its new beginning.

Now let each of us here today return to our portion of that effort, uplifted by the spirit of the moment, refreshed in our hopes, and guided by the wisdom of the Almighty, who has brought us to this joyous day.

Go in peace. Go as peacemakers.

NOTE: The President spoke at 11:15 a.m. on the South Lawn at the White House.

Interview With the Arab News Media on the Middle East Peace Process

September 13, 1993

Q. Mr. President, thank you very much for this chance to speak to the Arab nation and Arabic television through NBC television on this very historic day. What would you like to say to the Arab world at the—

The President. I would like to say that I hope all the people in the Arab world will support this agreement. It is the beginning of a new relationship not only between Israel and the PLO and the Palestinians, but I hope it will lead to a comprehensive peace in the Middle East. And if that occurs, it would mean a whole range of presently unimaginable opportunities for the nations of the Middle East to work together and for the United States to work with all of them and for us to work together to help people in other parts of the world who are troubled and need our help.

Q. You pledged during the signing ceremony your full support for the peace process in the Middle East. How involved are you prepared to stay in this process?

The President. Extremely involved. After the ceremony I met for a few moments with Mr. Arafat. And then I came back here and had a quick meal with Prime Minister Rabin. And I told both of them clearly that I wanted to begin immediately to help to implement the peace accord. I think the United States can help them in the practical ways to shore up the political decisions that have to be made. I think that clearly we can assist in raising funds necessary to carry this out. I believe that we can continually reassure the people of Israel about their security. And they must feel more secure in this in order to go forward. And again, I hope that over the long run we can fulfill the objective of a comprehensive peace.

Q. Mr. President, you spoke recently to President Asad of Syria and King Hussein of Jordan. Are you hopeful of any breakthrough on the Jordanian, Syrian tracks?

The President. Of course. As a practical matter, I think it's easier now for a breakthrough on the Jordanian track. And I would hope that would come quickly. But I believe we'll have continued and very serious nego-